



SENT VIA ELECTRONIC MAIL

October 21, 2019

Dear Ms. Allen and Representative Thomas,

We are advocates of having Community Advisory Committees in the places where we have significant operations, so we would be pleased to discuss the opportunity to form such a committee for the benefit of the Merrimack community.

Having representatives of different points of view whose main objective is to get the best outcome for all stakeholders is always helpful when faced with complex issues. Our experience has been to form a small but diverse group who are all committed to listening to each other and understanding the details of the issues. Generally, we try to have representatives from the local residents, local government, regulators, municipal services, local advocacy groups, local chambers of commerce, and employee/company representatives. In this case, we would also ask the NHDES if they would like to be engaged in this group as well.

The objective of these groups is to listen and learn, be advocates for the community, aid in forming outcomes and solutions, and to help educate the rest of the community when necessary. As we have often said – we are members of the community also and have taken a leadership position on all of these issues, so this would be no different. Moreover, this would be the ideal forum to discuss the other items raised in your letter, as well.

Typically, we start these committees by reaching out to the local community government. So, we will contact Merrimack Town Officials in the coming days to help us get started. We will keep you informed as those conversations progress.

Thank you for prompting this discussion directly with us. It is something we have been thinking about too and look forward to creating this forum for open communication, as soon as possible.

Sincerely,

A handwritten signature in black ink, appearing to read "Tom Kinisky". The signature is fluid and cursive, with a large loop at the end.

Thomas G. Kinisky
CEO, Saint-Gobain Performance Plastics